

## FIVE YEAR STRATEGIC PLAN FY2020-FY2024

Ed Gerak Executive Director

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#### COMMISSION

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Russell L. Jones Vice Chairman

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STAFF

Ed Gerak
Executive Director

Heather J. Cole Executive Secretary

August 15, 2018

I hereby present the Five Year Strategic Plan for the Arizona Power Authority. This Strategic Plan covers Fiscal Years 2020 through 2024.

The Authority remains dedicated to its mission to deliver affordable, reliable clean electric power to its customers throughout Arizona from Hoover Dam. Given the rapid pace of change occurring in the power sector today, Arizona Power Authority is proud to help manage such a reliable, renewable, pollution-free, low-cost energy for our state. It is an important role that will help provide stability for years to come. With the doubling of our current customer base, the Authority is embarking on a customer service program that will help educate our new customers, encourage existing customers and enhance staff to be better resources in the future. As technology is reshaping the energy market, we will monitor this evolving landscape and make sure Arizona, the Authority and its customers are ready for what lies ahead.

Thank you,

Ed Gerak

**Executive Director** 

Ed Derok

### ARIZONA POWER AUTHORITY

#### **DESCRIPTION OF BUSINESS**

The Arizona Power Authority (the "Authority") is a body, corporate and politic, without taxing power, established by the Arizona Legislature on May 27, 1944 by the Power Authority Act. Under the Power Authority Act, the Authority is directed to obtain electric power developed from the mainstream of the Colorado River and sell such power to certain qualified purchasers. The Power Authority Act provides that the Authority must be a self-supporting agency and prohibits the Authority from incurring any obligation, which would be binding upon the State of Arizona.

The Authority supplies capacity and energy on a wholesale basis to certain power purchasers in the State of Arizona. The Authority's primary source of power and energy is the Hoover Power Plant at Hoover Dam, located approximately 25 miles from Las Vegas, Nevada. Hoover Dam was dedicated in 1935 and the first generator of the Hoover Power Plant was in full operation in October 1936 and has been in continuous operation since. Power and energy from the Hoover Power Plant is transmitted to load centers in Arizona, California and Nevada. The Authority first contracted for Arizona's share of Hoover power in 1952 (approximately 20%) and has continuously provided power and energy to its customers since that time.

The Authority is governed by a commission of five members appointed by the Governor and approved by the State Senate (the "Commission"). The term of office for each member is six years and the members select a chairman and vice-chairman from among its membership for two-year terms.

Pursuant to Arizona law, the Commission serves as the Authority's regulatory body with the exclusive authority to establish electric prices for the capacity and energy generated at Hoover Dam and sold in Arizona. The Authority is a public nonprofit body, operates as an exempt, independent agency, and is required to follow Open Meeting Laws regarding public notice requirements and public meetings. It also has the authority to implement changes in electric price schedules, as needed.

### ARIZONA POWER AUTHORITY MISSION

To responsibly administrate the Hoover Power allocation to the State of Arizona. In fulfilling this responsibility, the Power Authority strives to be an active leader in managing electric resources in a safe and environmentally prudent manner, and to provide active representation on behalf of the State of Arizona at federal, state, and local forums on issues that impact the public power community as a whole and issues that specifically involve Arizona and the Power Authority's power resources.

### STRATEGIC ISSUES

### **STRATEGIC ISSUE #1:** Fiscal Responsibility

Manage resources for APA customers at the lowest possible rates consistent with sound business principles. Review expenditures, scheduled maintenance, additions, improvements and other cost of service factors affecting power generation costs at Hoover Dam.

	FY2018 (actual)	FY2019 (estimate)	FY2020 (estimate)	FY2021 (estimate)	FY2022 (estimate)	FY2023 (estimate)	FY2024 (estimate)
Hoover Annual Revenue							
Requirements (in							
thousands)	76,910	73,971	77,143	82,517	73,794	74,597	76,394

## STRATEGIC ISSUE #2: New Contract Implementation

With the allocation out of the way, we have focused on the transition to a new contract that took place on October 1<sup>st</sup>, 2017. With new contracts comes new opportunities and challenges. This includes relinquishing transmission contracts and transferring the dynamic signal over to our customers. It also has included negotiating 3 separate scheduling entity agreements, implementing a formal power pooling program, and finalizing the strategic mission for the Authority.

### STRATEGIC ISSUE #3: Resource Focused

The electrical power industry is going through radical changes today, coupled with the complexities of the Colorado River, and makes the APA a good resource for our customers. It is important that the APA understands the Water-Power-Agriculture nexus, works with fellow state agencies and NGOs in arenas vital to the betterment of Arizona, APA's customers and Public Power as a whole.

### ARIZONA POWER AUTHORITY GOALS

### 2020 through 2024

**GOAL** #1: To be a leader for Hoover, Arizona, the Colorado River and Public Power as a whole.

**OBJECTIVES:** Be actively engaged in Hoover management, especially with Engineering and Operations Committee, Technical Review Committee and annual budgeting. Be a resource for all of our 63 customers. Develop and enhance relationships with state and federal legislators and federal staff.

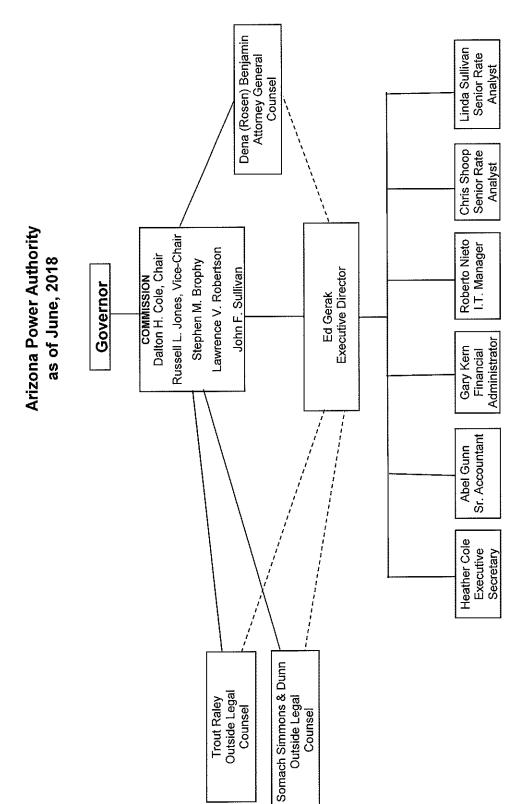
GOAL #2: Strive for Operational Excellence.

**OBJECTIVES:** Evaluate, educate, enhance and encourage our existing and potential staff. Establish proper staffing for expected workload, provide training for existing staff, and control or reduce costs.

GOAL #3: To Create a Culture of Customer Service.

**OBJECTIVES:** Build constructive relationships with our customers. Have regular meeting with them at the APA and at their place of business. Create a 3<sup>rd</sup> place environment at the APA for customers, with flex workspace, so customers can interact and engage with staff. Provide quarterly/monthly training for customers/staff and legislators.

NOTE: Hoover power contracts expired on 9/30/2017. The number of customers who will have contracts with APA for Hoover power after that date is 63.



## **Administrative Costs**

Administrative	Costs Summary		
	Common Administrative Area	FY 2020	
	Personal Services	697.3	
	ERE	216.4	
	All Other	718.9	
	Administrative Costs Total:	1,632.6	
Administrative	Cost / Total Expenditure Ratio	Request	Admin %
	FY 2020	27,114.1	6.0%

Agency: Power Authority

Fund: 1112 Interest Income (Non-Appropriated)

		_	
FY 2018	FY 2019	FY 2020	FY 2020
Actual	Expd. Plan	Fund. Issue	Total Request
104.6	60.0	0.0	60.0
104.6	60.0	0.0	60.0
0.0	0.0	0.0	0.0
0.0	0.0	0.0	0.0
0.0	0.0	0.0	0.0
0.0	0.0	0.0	0.0
0.0	0.0	0.0	0.0
0.0	0.0	0.0	0.0
0.0	0.0	0.0	0.0
104.6	60.0	0.0	60.0
0.0	0.0	0.0	0.0
0.0	0.0	0.0	0.0
0.0	0.0	0.0	0.0
0.0	0.0	0.0	0.0
0.0	0.0	0.0	0.0
104.6	60.0	0.0	60.0
104.6	60.0	0.0	60.0
	104.6 104.6 104.6 0.0 0.0 0.0 0.0 0.0 0.0 104.6 0.0 0.0 0.0 104.6 104.6	Actual         Expd. Plan           104.6         60.0           104.6         60.0           0.0         0.0           0.0         0.0           0.0         0.0           0.0         0.0           0.0         0.0           0.0         0.0           104.6         60.0           0.0         0.0           0.0         0.0           0.0         0.0           0.0         0.0           0.0         0.0           0.0         0.0           104.6         60.0	Actual         Expd. Plan         Fund. Issue           104.6         60.0         0.0           104.6         60.0         0.0           0.0         0.0         0.0           0.0         0.0         0.0           0.0         0.0         0.0           0.0         0.0         0.0           0.0         0.0         0.0           0.0         0.0         0.0           0.0         0.0         0.0           104.6         60.0         0.0           0.0         0.0         0.0           0.0         0.0         0.0           0.0         0.0         0.0           0.0         0.0         0.0           0.0         0.0         0.0           0.0         0.0         0.0           0.0         0.0         0.0           0.0         0.0         0.0           0.0         0.0         0.0           0.0         0.0         0.0           0.0         0.0         0.0           0.0         0.0         0.0           0.0         0.0         0.0           0.0         0.0

Agency: Power Authority

Fund: 1113 Fund Deposits (Non-Appropriated)

	FY 2018 Actual	FY 2019 Expd. Plan	FY 2020 Fund. Issue	FY 2020 Total Request
Cost Center/Program:				
1 Arizona Power Authority	23,928.8	21,442.6	0.0	21,442.6
	23,928.8	21,442.6	0.0	21,442.6
Expenditure Categories				
FTE	7.0	7.0	0.0	7.0
Personal Services	658.5	697.3	0.0	697.3
Employee Related Expenses	206.1	216.4	0.0	216.4
Professional and Outside Services	506.6	486.9	0.0	486.9
Travel In-State	16.9	20.0	0.0	20.0
Travel Out of State	18.8	24.0	0.0	24.0
Food	0.0	0.0	0.0	0.0
Aid to Organizations and Individuals	0.0	0.0	0.0	0.0
Other Operating Expenses	20,572.6	18,220.5	0.0	18,220.5
Equipment	49.9	41.1	0.0	41.1
Capital Outlay	0.0	0.0	0.0	0.0
Debt Service	1,899.4	1,736.4	0.0	1,736.4
Cost Allocation	0.0	0.0	0.0	0.0
Transfers	0.0	0.0	0.0	0.0
Expenditure Categories Total:	23,928.8	21,442.6	0.0	21,442.6
Fund Total:	23,928.8	21,442.6	0.0	21,442.6

Agency: Power Authority

Fund: 9506 APA - General Fund (Non-Appropriated)

		FY 2018 Actual	FY 2019 Expd. Plan	FY 2020	FY 2020 Total Request
Cost	Center/Program:		Expu. I lali	i uliu. Issue	Total Request
	ŭ	0.040.4	50445	0.0	5 044 5
1	Arizona Power Authority	6,348.1	5,611.5	0.0	5,611.5
		6,348.1	5,611.5	0.0	5,611.5
	Expenditure Categories				
	Personal Services	0.0	0.0	0.0	0.0
	Employee Related Expenses	0.0	0.0	0.0	0.0
	Professional and Outside Services	0.0	0.0	0.0	0.0
	Travel In-State	0.0	0.0	0.0	0.0
	Travel Out of State	0.0	0.0	0.0	0.0
	Food	0.0	0.0	0.0	0.0
	Aid to Organizations and Individuals	0.0	0.0	0.0	0.0
	Other Operating Expenses	6,347.0	5,602.5	0.0	5,602.5
	Equipment	0.0	0.0	0.0	0.0
	Capital Outlay	1.1	9.0	0.0	9.0
	Debt Service	0.0	0.0	0.0	0.0
	Cost Allocation	0.0	0.0	0.0	0.0
	Transfers	0.0	0.0	0.0	0.0
	Expenditure Categories Total:	6,348.1	5,611.5	0.0	5,611.5
Fun	d Total:	6,348.1	5,611.5	0.0	5,611.5

Agency:		Power Authority
Fund:	9506	APA - General Fund (Non-Appropriated)

	FY 2018 Actual	FY 2019 Expd. Plan	FY 2020 Fund. Issue	FY 2020 Total Request	
Agency Total for Selected Funds	30,381.5	27,114.1	0.0	27,114.1	

Agency:	Power Authority				
Non-Appropria	ted	FY 2018 Actual	FY 2019 Expd. Plan	FY 2020 Fund. Issue	FY 2020 Total Request
Cost Center/Prog	ram:				
1 Arizona	Power Authority	30,381.5	27,114.1	0.0	27,114.1
		30,381.5	27,114.1	0.0	27,114.1
Expenditur	e Categories				
FTE		7.0	7.0	0.0	7.0
Person	al Services	658.5	697.3	0.0	697.3
Employ	ee Related Expenses	206.1	216.4	0.0	216.4
Profess	ional and Outside Services	506.6	486.9	0.0	486.9
Travel	In-State	16.9	20.0	0.0	20.0
Travel	Out of State	18.8	24.0	0.0	24.0
Food		0.0	0.0	0.0	0.0
Aid to (	Organizations and Individuals	0.0	0.0	0.0	0.0
Other (	Operating Expenses	27,024.2	23,883.0	0.0	23,883.0
Equipm	ent	49.9	41.1	0.0	41.1
Capital	Outlay	1.1	9.0	0.0	9.0
Debt S	ervice	1,899.4	1,736.4	0.0	1,736.4
Cost Al	location	0.0	0.0	0.0	0.0
Transfe	ers	0.0	0.0	0.0	0.0
Expenditu	e Categories Total:	30,381.5	27,114.1	0.0	27,114.1

Agency:	Power Authority				
Agency Total for	All Funds:	30,381.5	27,114.1	0.0	27,114.1

### **Arizona Power Authority**

### **Fund 1113 Justification:**

Future revenue which will be deposited into the Fund Deposit Fund (Power Authority) are primarily based upon Western Area Power Administration's projection of energy and capacity from Hoover Dam, debt service, and administration costs.

### **Fund 9506 Justification:**

The primary component is supplemental requested by our customers and is treated as a pass through. Revenues which are deposited in the APA - General Fund are estimated from the anticipated customer needs for the coming year.

Agency:	Power Authority	
Program:	Arizona Power Authority	

	Power Authority		
		FY 2018 Actual	FY 2019 Expd. Plan
FTE		7.0	7.0
	<b>Expenditure Category Total</b>	7.0	7.0
Non-Appropriated			
1113-N Fund Deposits (Non-A	appropriated)	7.0	7.0
	,	7.0	7.0
	Fund Source Total	7.0	7.0
	Tana Course Total	7.0	7.0
Personal Services		655.0	694.3
Boards and Commissions		3.5	3.0
	<b>Expenditure Category Total</b>	658.5	697.3
Non-Appropriated			
1113-N Fund Deposits (Non-A	appropriated)	658.5	697.3
	,	658.5	697.3
	Fund Source Total	658.5	697.3
	Fullu Source Total	030.3	097.3
Employee Related Expenses		206.1	216.4
pio/ce reduced Expendes	Expenditure Category Total	206.1	216.4
Non-Appropriated			
1113-N Fund Deposits (Non-A	appropriated)	206.1	216.4
1115 IV Fulla Deposito (IVOII /	,pp. op. racea)	206.1	216.4
	Fund Source Total	206.1	216.4
	Fund Source Total	200.1	210.4
Professional and Outside Servi	ices		486.9
External Prof/Outside Serv Bu	dg And Appn	0.0	
External Investment Services		11.5	
Other External Financial Service	ces	72.2	
Attorney General Legal Service	es	0.0	
External Legal Services		83.0	
External Engineer/Architect Co	ost - Exp	0.0	
External Engineer/Architect Co	ost- Cap	0.0	
Other Design		0.0	
Temporary Agency Services		0.0	
Hospital Services		0.0	
Other Medical Services		0.0	
Institutional Care		0.0	
Education And Training		12.8	
Vendor Travel		0.0	
Professional & Outside Service	es Excluded from Cost Alloca	0.0	
Vendor Travel - Non Reportab		0.0	
		0.0	
•		0.0	
External Telecom Consulting S		0.0	
External Telecom Consulting S Costs related to those in custo	ody of the State	0.0	
External Telecom Consulting S Costs related to those in custo Non - Confidential Specialist F	ody of the State	0.0	
External Telecom Consulting S Costs related to those in custo	ody of the State		

Agency:	Power Authority
Program:	Arizona Power Authority

		FY 2018 Actual	FY 2019 Expd. Plan
Non Appropriated	Expenditure Category Total	506.6	486.9
Non-Appropriated 1113-N Fund Deposits (Non	ı-Appropriated)	506.6	486.9
		506.6	486.9
	Fund Source Total	506.6	486.9
Travel In-State		16.9	20.0
	<b>Expenditure Category Total</b>	16.9	20.0
Non-Appropriated			
1113-N Fund Deposits (Non	ı-Appropriated)	16.9	20.0
		16.9	20.0
	Fund Source Total	16.9	20.0
Travel Out of State		18.8	24.0
	<b>Expenditure Category Total</b>	18.8	24.0
Non-Appropriated			
1113-N Fund Deposits (Non	-Appropriated)	18.8	24.0
		18.8	24.0
	Fund Source Total	18.8	24.0
Food		0.0	0.0
	<b>Expenditure Category Total</b>	0.0	0.0
Aid to Organizations and Inc	tividuals	0.0	0.0
, no co o gameno o o o o o o	Expenditure Category Total	0.0	0.0
Other Operating Expenses			23,883.0
Other Operating Expenditure	es Buda Approp	0.0	25,005.0
	es Excluded from Cost Allocati		
		().()	
		0.0 27.3	
= = =	To State Agency	27.3	
Risk Management Deductible	Го State Agency e - Indemnity	27.3 0.0	
Risk Management Deductible Risk Management Deductible	Го State Agency e - Indemnity e - Legal	27.3 0.0 0.0	
Risk Management Deductible Risk Management Deductible Risk Management Deductible	Fo State Agency e - Indemnity e - Legal e - Medical	27.3 0.0 0.0 0.0	
Risk Management Deductible Risk Management Deductible Risk Management Deductible Risk Management Deductible	Fo State Agency e - Indemnity e - Legal e - Medical e - Other	27.3 0.0 0.0 0.0 0.0	
Risk Management Deductible Risk Management Deductible Risk Management Deductible Risk Management Deductible Gen Liab- Non Physical-Taxa	Fo State Agency e - Indemnity e - Legal e - Medical e - Other able- Self Ins	27.3 0.0 0.0 0.0 0.0 0.0	
Risk Management Deductible Risk Management Deductible Risk Management Deductible Risk Management Deductible Gen Liab- Non Physical-Taxa Gross Proceeds Payments To	Fo State Agency e - Indemnity e - Legal e - Medical e - Other able- Self Ins o Attorneys	27.3 0.0 0.0 0.0 0.0 0.0 0.0	
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Risk Management Deductible Risk Management Deductible Risk Management Deductible Risk Management Deductible Gen Liab- Non Physical-Taxa Gross Proceeds Payments To General Liability- Non-Taxab Medical Malpractice - Self-In Automobile Liability - Self In	Fo State Agency e - Indemnity e - Legal e - Medical e - Other able- Self Ins o Attorneys ble- Self Ins asured asured	27.3 0.0 0.0 0.0 0.0 0.0 0.0 0.0	
Risk Management Deductible Risk Management Deductible Risk Management Deductible Risk Management Deductible Gen Liab- Non Physical-Taxa Gross Proceeds Payments To General Liability- Non-Taxab Medical Malpractice - Self-In Automobile Liability - Self In General Property Damage -	Fo State Agency e - Indemnity e - Legal e - Medical e - Other able- Self Ins o Attorneys ole- Self Ins asured sured Self- Insured	27.3 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0	
Risk Management Deductible Risk Management Deductible Risk Management Deductible Risk Management Deductible Gen Liab- Non Physical-Taxa Gross Proceeds Payments To General Liability- Non-Taxab Medical Malpractice - Self-In Automobile Liability - Self In	Fo State Agency e - Indemnity e - Legal e - Medical e - Other able- Self Ins o Attorneys ole- Self Ins asured asured Self- Insured e-Self Insured	27.3 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0	
Risk Management Deductible Risk Management Deductible Risk Management Deductible Risk Management Deductible Gen Liab- Non Physical-Taxa Gross Proceeds Payments To General Liability- Non-Taxab Medical Malpractice - Self-In Automobile Liability - Self In General Property Damage - Automobile Physical Damage	Fo State Agency e - Indemnity e - Legal e - Medical e - Other able- Self Ins o Attorneys ole- Self Ins asured asured Self- Insured e-Self Insured s	27.3 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0	
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Risk Management Deductible Risk Management Deductible Risk Management Deductible Risk Management Deductible Gen Liab- Non Physical-Taxa Gross Proceeds Payments To General Liability- Non-Taxab Medical Malpractice - Self-In Automobile Liability - Self In General Property Damage - Automobile Physical Damage Liability Insurance Premium Property Insurance Premium Workers Compensation Bene	Fo State Agency e - Indemnity e - Legal e - Medical e - Other able- Self Ins o Attorneys ole- Self Ins assured assured Self- Insured e-Self Insured e-Self Insured series and assured series and assured	27.3 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0	
Risk Management Deductible Risk Management Deductible Risk Management Deductible Risk Management Deductible Gen Liab- Non Physical-Taxa Gross Proceeds Payments To General Liability- Non-Taxab Medical Malpractice - Self-In Automobile Liability - Self In General Property Damage - Automobile Physical Damage Liability Insurance Premium Property Insurance Premium Workers Compensation Bene Self Insurance - Administrat	Fo State Agency e - Indemnity e - Legal e - Medical e - Other able- Self Ins o Attorneys ble- Self Ins nsured sured Self- Insured e-Self Insured e-Self Insured s efit Payments ive Fees	27.3 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0	
Risk Management Deductible Risk Management Deductible Risk Management Deductible Risk Management Deductible Gen Liab- Non Physical-Taxa Gross Proceeds Payments To General Liability- Non-Taxab Medical Malpractice - Self-In Automobile Liability - Self In General Property Damage - Automobile Physical Damage Liability Insurance Premium Property Insurance Premium Workers Compensation Bene Self Insurance - Administrat Self Insurance - Premiums	Fo State Agency e - Indemnity e - Legal e - Medical e - Other able- Self Ins o Attorneys ble- Self Ins hsured sured Self- Insured e-Self Insured e-Self Insured sins efit Payments ive Fees	27.3 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0	

Agency: Power Authority

Program: Arizona Power Authority

Program: Arizona Power Authority		
	FY 2018 Actual	FY 2019 Expd. Plan
Other Insurance-Related Charges	0.0	-
Internal Service Data Processing	0.0	
Internal Service Data Proc- Pc/Lan	0.0	
External Programming-Mainframe/Legacy	0.0	
External Programming- Pc/Lan/Serv/Web	0.0	
External Data Entry	0.0	
Othr External Data Proc-Mainframe/Legacy	0.0	
Othr External Data Proc-Pc/Lan/Serv/Web	0.0	
Pmt for AFIS Development & Usage	0.0	
Internal Service Telecommunications	0.0	
External Telecom Long Distance-In-State	0.0	
External Telecom Long Distance-Out-State	0.0	
Other External Telecommunication Service	12.5	
Electricity	18.6	
Sanitation Waste Disposal	1.3	
Water	0.0	
Gas And Fuel Oil For Buildings	0.0	
Other Utilities	0.0	
Building Rent Charges To State Agencies	0.0	
Priv Lease To Own Bld Rent Chrgs To Agy	0.0	
Cert Of Part Bld Rent Chrgs To Agy	0.0	
Rental Of Land And Buildings	0.0	
Rental Of Computer Equipment	0.0	
Rental Of Other Machinery And Equipment	0.0	
Miscellaneous Rent	0.0	
Interest On Overdue Payments	0.0	
All Other Interest Payments	0.0	
Internal Acct/Budg/Financial Svcs	0.0	
Other Internal Services	0.0	
Repair And Maintenance - Buildings	61.9	
Repair And Maintenance - Vehicles	0.0	
Repair And Maint - Mainframe And Legacy	0.0	
Repair And Maint-Pc/Lan/Serv/Web	0.0	
Repair And Maintenance - Other Equipment	0.0	
Other Repair And Maintenance	0.0	
Software Support And Maintenance	0.0	
Uniforms	0.0	
Inmate Clothing	0.0	
Security Supplies	0.0	
Office Supplies	4.6	
Computer Supplies	0.0	
Housekeeping Supplies	0.0	
Bedding And Bath Supplies	0.0	
Drugs And Medicine Supplies	0.0	
Medical Supplies	0.0	
Dental Supplies	0.0	
Automotive And Transportation Fuels	0.0	
Automotive Lubricants And Supplies	0.0	
Rpr And Maint Supplies-Not Auto Or Build	0.0	
Repair And Maintenance Supplies-Building	0.0	
Other Operating Supplies	0.0	

Agency: Power Authority

Program: Arizona Power Authority

Program. Anzona Power Authority		
	FY 2018 Actual	FY 2019 Expd. Plan
Publications	0.0	
Aggregate Withheld Or Paid Commissions	0.0	
Lottery Prizes	0.0	
Lottery Distribution Costs	0.0	
Material for Further Processing	0.0	
Other Resale Supplies	25,901.4	
Loss On Sales Of Capital Assets	0.0	
Loss on Sales of Investments	0.0	
Employee Tuition Reimbursement-Graduate	0.0	
Employee Tuition Reimb Under-Grad/Other	0.0	
Conference Registration-Attendance Fees	11.9	
Other Education And Training Costs	0.8	
Advertising	0.0	
Sponsorships	0.0	
Internal Printing	1.9	
External Printing	0.0	
Photography	0.0	
Postage And Delivery	0.6	
Document shredding and Destruction Services	0.0	
Translation and Sign Language Services	0.0	
Distribution To State Universities	0.0	
Other Intrastate Distributions	0.0	
Awards	0.0	
Entertainment And Promotional Items	0.0	
Dues	0.0	
Books- Subscriptions And Publications	0.0	
Costs For Digital Image Or Microfilm	0.0	
Revolving Fund Advances	0.0	
Credit Card Fees Over Approved Limit	0.0	
Relief Bill Expenditures	0.0	
Surplus Property Distr To State Agencies	0.0	
Security Services	0.0	
Judgments - Damages	0.0	
ICA Payments to Claimants Confidential	0.0	
Jdgmnt-Confidential Restitution To Indiv	0.0	
Judgments - Non-Confidential Restitution	0.0	
Judgments - Punitive And Compensatory	0.0	
Pmts Made to Resolve/Disputes/Avoid Costs of Litigation	0.0	
Pmts For Contracted State Inmate Labor	0.0	
Payments To State Inmates	0.0	
Bad Debt Expense	0.0	
Interview Expense	0.0	
Employee Relocations-Nontaxable	0.0	
Employee Relocations-Taxable	0.0	
Non-Confidential Invest/Legal/Law Enf	0.0	
Conf/Sensitive Invest/Legal/Undercover	0.0	
Fingerprinting, Background Checks, Etc.	0.0	
Other Miscellaneous Operating	981.4	

Agency:	Power Authority	
Program:	Arizona Power Authority	

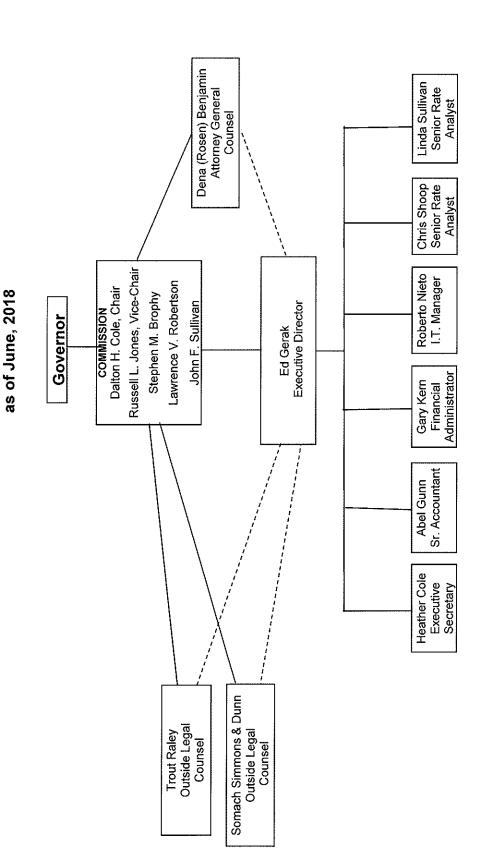
Program:	Arizona Power Authority		
		FY 2018 Actual	FY 2019 Expd. Plan
	Expenditure Category Total	27,024.2	23,883.0
Non-Appropriate	d		
	t Income (Non-Appropriated)	104.6	60.0
	eposits (Non-Appropriated)	20,572.6	18,220.5
	General Fund (Non-Appropriated)	6,347.0	5,602.5
	, , ,	27,024.2	23,883.0
	Fund Source Total	27,024.2	23,883.0
	Tana Source Total	21,024.2	23,003.0
Current Year Ex	penditures		41.1
Capital Equipme	ent Budget And Approp	0.0	
Vehicles Capital	Purchase	0.0	
Vehicles Capital	Leases	0.0	
Furniture Capita	al Purchase	0.0	
Depreciable Wo	rks Of Art & Hist Treas/Coll Capital Purcha	0.0	
Non Depr Works	s Of Art & Hist Treas/Coll Cap Purchase	0.0	
Furniture Capita	al Leases	0.0	
	oment Capital Purchase	0.0	
	oment Capital Lease	0.0	
	tion Equip-Capital Purchase	0.0	
	tion Equip-Capital Lease	0.0	
	nt Capital Purchase	0.0	
	nt Capital Leases	0.0	
	censed Software-Website	0.0	
	rated Software-Website	0.0	
Development in		0.0	
	asement/Extraction Rights	0.0	
	purchased, licensed or internally generate	0.0	
	e assets acquired by capital lease	0.0	
Other Capital As		0.0	
•	ovement-Capital Purchase	0.0	
Other Capital As		0.0	
•	ip Budget And Approp	0.0	
Vehicles Non-Ca		0.0	
Vehicles Non-Ca	•	0.0	
		0.0	
Furniture Non-C			
	nd Hist Treas-Non Capital	0.0	
Furniture Non-C	•	0.0	
	oment Non-Capital Purchase	0.0	
	oment Non-Capital Lease	37.4	
	p Non-Capital Purchase	0.0	
	p Non-Capital Leases	0.0	
	nt Non-Capital Purchase	0.0	
Weapons Non-C		0.0	
	nt Non-Capital Lease	0.0	
	censed Software/Website	12.5	
	rated Software/Website	0.0	
LICENSES AND		0.0	
	asement/Extraction Exp	0.0	
	e Assets - Purchased, Licensed or Internall	0.0	
	ware/Web By Capital Lease	0.0	
Other Intangible	e Assets Acquired by Capital Lease	0.0	

Cother Long Lived Tangible Assets to be Expenses   0.0	Agency:	Power Authority		
Other Long Lived Tangible Assets to be Expenses         0.0         Expd. Plan           Non-Capital Equipment Excluded from Cost Allocation Expenditure Category Total         0.0         49.9         41.1           Non-Appropriated         49.9         41.1         49.9         41.1           Fund Source Total         49.9         41.1         9.0         41.1           Capital Outlay         1.1         9.0         9.0         9.0         1.1         1.0         1.1	Program:	Arizona Power Authority		
Non-Capital Equipment Excluded from Cost Allocation   Expenditure Category Total   49.9   41.1				
Expenditure Category Total   49.9   41.1	Other Long Liv	ved Tangible Assets to be Expenses	0.0	
Non-Appropriated   49.9   41.1   49.9   41.1   49.9   41.1   49.9   41.1   49.9   41.1   49.9   41.1   49.9   41.1   49.9   41.1   49.0   41	Non-Capital Ed	quipment Excluded from Cost Allocation	0.0	
1113-N Fund Deposits (Non-Appropriated)   49.9   41.1   49.9   41.1   49.9   41.1   49.9   41.1   49.9   41.1   49.9   41.1   49.9   41.1   49.9   41.1   49.9   41.1   49.9   41.1   49.0   49.0   41.1   49.0   41.1   49.0   41.1   49.0   41.1   49.0   49.0   41.1   49.0		<b>Expenditure Category Total</b>	49.9	41.1
Fund Source Total 49.9 41.1  Capital Outlay	Non-Appropriat	ed		
Fund Source Total   49.9   41.1	1113-N Fund	Deposits (Non-Appropriated)	49.9	41.1
Capital Outlay   Expenditure Category Total   1.1   9.0			49.9	41.1
Expenditure Category Total   1.1   9.0		Fund Source Total	49.9	41.1
Non-Appropriated   1.1   9.0     1.1   9.0	Capital Outlay		1.1	9.0
9506-N APA - General Fund (Non-Appropriated)  Fund Source Total  Debt Service  Expenditure Category Total  1,899.4  1,736.4  Non-Appropriated  1113-N Fund Deposits (Non-Appropriated)  Fund Source Total  1,899.4  1,736.4  1,899.4  1,736.4  1,899.4  1,736.4  Cost Allocation  Expenditure Category Total  0.0  0.0  Transfers  0.0  0.0		Expenditure Category Total	1.1	9.0
1.1   9.0     9.0	Non-Appropriat	ed		
Debt Service   1,899.4   1,736.4   1,736.4   1,899.4   1,736.4   1,736.4   1,736.4   1,899.4   1,736.4   1,736.4   1,899.4	9506-N APA -	General Fund (Non-Appropriated)	1.1	9.0
Debt Service         1,899.4         1,736.4           Expenditure Category Total         1,899.4         1,736.4           Non-Appropriated         1,899.4         1,736.4           1113-N Fund Deposits (Non-Appropriated)         1,899.4         1,736.4           Fund Source Total         1,899.4         1,736.4           Cost Allocation         0.0         0.0           Expenditure Category Total         0.0         0.0           Transfers         0.0         0.0			1.1	9.0
Expenditure Category Total   1,899.4   1,736.4		Fund Source Total	1.1	9.0
Non-Appropriated   1,899.4   1,736.4   1,999.4   1,999	Debt Service		1,899.4	1,736.4
1113-N Fund Deposits (Non-Appropriated)       1,899.4       1,736.4         1,899.4       1,736.4         Fund Source Total       1,899.4       1,736.4         Cost Allocation       0.0       0.0         Expenditure Category Total       0.0       0.0         Transfers       0.0       0.0		Expenditure Category Total	1,899.4	1,736.4
Fund Source Total         1,899.4         1,736.4           1,899.4         1,736.4           1,899.4         1,736.4           Cost Allocation         0.0         0.0           Expenditure Category Total         0.0         0.0           Transfers         0.0         0.0	Non-Appropriate	ed		
Fund Source Total         1,899.4         1,736.4           Cost Allocation         0.0         0.0           Expenditure Category Total         0.0         0.0           Transfers         0.0         0.0	1113-N Fund	Deposits (Non-Appropriated)	1,899.4	1,736.4
Cost Allocation         0.0         0.0           Expenditure Category Total         0.0         0.0           Transfers         0.0         0.0			1,899.4	1,736.4
Transfers 0.0 0.0 0.0		Fund Source Total	1,899.4	1,736.4
Transfers 0.0 0.0	Cost Allocation	1	0.0	0.0
		Expenditure Category Total	0.0	0.0
	Transfers		0.0	0.0
	Hansiers	Expenditure Category Total	0.0	

Employee Retirement Coverage		Personal	Fund#
Retirement System	FTE	Services	
Arizona State Retirement System	7.0	694.3	1113-N

Combined Regular & Elected Positions At/Above
FICA Maximum of \$127,200
110A Maximum 01 \$127,200

Total	Personal	FTE's not eligible for
FTE	Services	Health, Dental & Life
1.0	144 6	0.0



Arizona Power Authority

# Program Budget Unit Summary of Expenditures and Budget Request for Selected Funds

Agency:	Power Authority				
		FY 2018	FY 2019	FY 2020	FY 2020
		Actual	Expd. Plan	Fund. Issue	Total Request
Program:	Arizona Power Authority				
Fund:	1112-N Interest Income Fund				
Non-App	propriated				
6000	Personal Services	0.0	0.0	0.0	0.0
6100	Employee Related Expenses	0.0	0.0	0.0	0.0
6200	Professional and Outside Services	0.0	0.0	0.0	0.0
6500	Travel In-State	0.0	0.0	0.0	0.0
6600	Travel Out of State	0.0	0.0	0.0	0.0
6700	Food	0.0	0.0	0.0	0.0
6800	Aid to Organizations and Individuals	0.0	0.0	0.0	0.0
7000	Other Operating Expenses	104.6	60.0	0.0	60.0
8000	Equipment	0.0	0.0	0.0	0.0
8100	Capital Outlay	0.0	0.0	0.0	0.0
8600	Debt Service	0.0	0.0	0.0	0.0
9000	Cost Allocation	0.0	0.0	0.0	0.0
9100	Transfers	0.0	0.0	0.0	0.0
Non-A	ppropriated Total:	104.6	60.0	0.0	60.0
Fund Total	:	104.6	60.0	0.0	60.0
Program Total	For Selected Funds:	104.6	60.0	0.0	60.0

# Program Budget Unit Summary of Expenditures and Budget Request for All Funds

Agency: Power Authority
Program: Arizona Power Authority

	- · · · · · · · · · · · · · · · · · · ·				
		FY 2018	FY 2019	FY 2020	FY 2020
Expe	nditure Categories	Actual	Expd. Plan	Fund. Issue	Total Request
0000	FTE	7.0	7.0	0.0	7.0
6000	Personal Services	658.5	697.3	0.0	697.3
6100	Employee Related Expenses	206.1	216.4	0.0	216.4
6200	Professional and Outside Services	506.6	486.9	0.0	486.9
6500	Travel In-State	16.9	20.0	0.0	20.0
6600	Travel Out of State	18.8	24.0	0.0	24.0
6700	Food	0.0	0.0	0.0	0.0
6800	Aid to Organizations and Individuals	0.0	0.0	0.0	0.0
7000	Other Operating Expenses	27,024.2	23,883.0	0.0	23,883.0
8000	Equipment	49.9	41.1	0.0	41.1
8100	Capital Outlay	1.1	9.0	0.0	9.0
8600	Debt Service	1,899.4	1,736.4	0.0	1,736.4
9000	Cost Allocation	0.0	0.0	0.0	0.0
9100	Transfers	0.0	0.0	0.0	0.0
	<b>Expenditure Categories Total:</b>	30,381.5	27,114.1	0.0	27,114.1
Fund	Source				
Non-A	opropriated Funds				
11	12-N Interest Income (Non-Appropriated)	104.6	60.0	0.0	60.0
11	13-N Fund Deposits (Non-Appropriated)	23,928.8	21,442.6	0.0	21,442.6
95	06-N APA - General Fund (Non-Appropriated)	6,348.1	5,611.5	0.0	5,611.5
		30,381.5	27,114.1	0.0	27,114.1
	Fund Source Total:	30,381.5	27,114.1	0.0	27,114.1

# Program Group Summary of Expenditures and Budget Request for Selected Funds

Agency:		Power Authority					
Program:	:	Arizona Power Authority					
				FY 2018 Actual	FY 2019 Expd. Plan	FY 2020 Fund. Issue	FY 2020 Total Reques
Fund:	1112-N	Interest Income (Non-Appr	opriated	1)			
Program	Expenditures						
	COST CENTER	R/PROGRAM BUDGET UNIT					
1-1 A	rizona Power /	Authority		104.6	60.0	0.0	60.0
			Total	104.6	60.0	0.0	60.0
Non-App	ropriated Fun	ding					
xpenditu	re Categories	5					
	Personal Ser	vices		0.0	0.0	0.0	0.0
	Employee Re	elated Expenses		0.0	0.0	0.0	0.0
	Professional	and Outside Services		0.0	0.0	0.0	0.0
	Travel In-Sta	ate		0.0	0.0	0.0	0.0
	Travel Out o	f State		0.0	0.0	0.0	0.0
	Food			0.0	0.0	0.0	0.0
	-	izations and Individuals		0.0	0.0	0.0	0.0
		ting Expenses		104.6	60.0	0.0	60.0
	Equipment			0.0	0.0	0.0	0.0
	Capital Outla	•		0.0	0.0	0.0	0.0
	Debt Service			0.0	0.0	0.0	0.0
	Cost Allocati	on		0.0	0.0	0.0	0.0
	Transfers		_	0.0	0.0	0.0	0.0
Expenditure Categories Total:			104.6	60.0	0.0	60.0	
Fund 1112-N Total:			_	104.6	60.0	0.0	60.0
Program 1	1 Total:			104.6	60.0	0.0	60.0

# **Program Summary of Expenditures and Budget Request**

Agency: Power Authority
Program: Arizona Power Authority

		FY 2018 Actual	FY 2019 Expd. Plan	FY 2020 Fund. Issue	FY 2020 Total Request
Progra	m Summary				
1-1	Arizona Power Authority	30,381.5	27,114.1	0.0	27,114.1
	<b>Program Summary Total:</b>	30,381.5	27,114.1	0.0	27,114.1
Expend	diture Categories				
0000	FTE Positions	7.0	7.0	0.0	7.0
6000	Personal Services	658.5	697.3	0.0	697.3
6100	Employee Related Expenses	206.1	216.4	0.0	216.4
6200	Professional and Outside Services	506.6	486.9	0.0	486.9
6500	Travel In-State	16.9	20.0	0.0	20.0
6600	Travel Out of State	18.8	24.0	0.0	24.0
6700	Food	0.0	0.0	0.0	0.0
6800	Aid to Organizations and Individuals	0.0	0.0	0.0	0.0
7000	Other Operating Expenses	27,024.2	23,883.0	0.0	23,883.0
8000	Equipment	49.9	41.1	0.0	41.1
8100	Capital Outlay	1.1	9.0	0.0	9.0
8600	Debt Service	1,899.4	1,736.4	0.0	1,736.4
9000	Cost Allocation	0.0	0.0	0.0	0.0
9100	Transfers	0.0	0.0	0.0	0.0
	Expenditure Categories Total:	30,381.5	27,114.1	0.0	27,114.1
Fund S	ource				
Non-App	propriated Funds				
1112	-N Interest Income (Non-Appropriated)	104.6	60.0	0.0	60.0
1113	-N Fund Deposits (Non-Appropriated)	23,928.8	21,442.6	0.0	21,442.6
9506	-N APA - General Fund (Non-Appropriated)	6,348.1	5,611.5	0.0	5,611.5
		30,381.5	27,114.1	0.0	27,114.1
	Fund Source Total:	30,381.5	27,114.1	0.0	27,114.1

## **Revenue Schedule**

Agency:	Power Authority			
Fund: 111	2 Interest Income Fund			
AFIS Code	Category of Receipt and Description	FY 2018	FY 2019	FY 2020
4111	TRANSACTION PRIVILEGE TAX	0.0	0.0	0.0
4631	TREASURERS INTEREST INCOME	54.7	50.0	50.0
4634	OTHER INVESTMENT INCOME	49.9	10.0	10.0
	Fun	nd Total: 104.6	60.0	60.0

## **Revenue Schedule**

Agency:	Power Authority				
Fund: 1113	Fund Deposits Fund (Power Authority)				
AFIS Code	Category of Receipt and Description		FY 2018	FY 2019	FY 2020
4379	OTHER CHARGES FOR GOODS	<del>-</del>	23,564.2	21,442.6	21,442.6
4699	MISCELLANEOUS RECEIPTS		2.7	0.0	0.0
4911	FEDERAL TRANSFERS IN		361.9	0.0	0.0
		Fund Total:	23,928.8	21,442.6	21,442.6

## **Revenue Schedule**

Agency:	Power Authority				
Fund: 9506	APA - General Fund				
AFIS Code	Category of Receipt and Description		FY 2018	FY 2019	FY 2020
4339	OTHER FEES AND CHARGES FOR SERVICES		0.3	0.0	0.0
4379	OTHER CHARGES FOR GOODS		6,566.0	5,600.0	5,600.0
4631	TREASURERS INTEREST INCOME		46.2	50.0	50.0
4699	MISCELLANEOUS RECEIPTS		1.6	13.5	13.5
	Fu	ınd Total:	6,614.1	5,663.5	5,663.5

## **Sources and Uses of Funds**

Agency:		Power Authority
Fund:	1112	Interest Income Fund

Cash Flow Summary	Actual FY 2018	Estimate FY 2019	Estimate FY 2020
Balance Forward from Prior Year	0.0	0.0	0.0
Revenue (From Revenue Schedule)	104.6	60.0	60.0
Total Available	104.6	60.0	60.0
Total Appropriated Disbursements	0.0	0.0	0.0
Total Non-Appropriated Disbursements	104.6	60.0	60.0
Balance Forward to Next Year	0.0	0.0	0.0
Non-Appropriated Expenditure			
Expenditure Categories	Actual FY 2018	Estimate FY 2019	Estimate FY 2020
Personal Services	0.0	0.0	0.0
Employee Related Expenses	0.0	0.0	0.0
Prof. And Outside Services	0.0	0.0	0.0
Travel - In State	0.0	0.0	0.0
Travel - Out of State	0.0	0.0	0.0
Food	0.0	0.0	0.0
Aid to Organizations and Individuals	0.0	0.0	0.0
Other Operating Expenses	104.6	60.0	60.0
Equipment	0.0	0.0	0.0
Capital Outlay	0.0	0.0	0.0
Debt Service	0.0	0.0	0.0
Cost Allocation	0.0	0.0	0.0
Transfers	0.0	0.0	0.0
Expenditure Categories Total:	104.6	60.0	60.0
Cap Transfer due to Fund Balance	0.0	0.0	0.0
Prior Commitments or Obligated Expenditures	0.0	0.0	0.0
Non Appropriated 27th Pay Roll	0.0	0.0	0.0
Non-Appropriated Expenditure Total:	104.6	60.0	60.0
Non-Apppropriated FTE:	0.0	0.0	0.0
Fund Description			

OSPB:

Interest Income is received from investments with the Arizona State Treasurer and from investments in the Debt Service accounts. This income is used for the operating expenses of the Power Authority.

## **Sources and Uses of Funds**

Agency:		Power Authority
Fund:	1113	Fund Deposits Fund (Power Authority)

Cash Flow Summary	Actual FY 2018	Estimate FY 2019	Estimate FY 2020
Balance Forward from Prior Year	0.0	0.0	0.0
Revenue (From Revenue Schedule)	23,928.8	21,442.6	21,442.6
Total Available	23,928.8	21,442.6	21,442.6
Total Appropriated Disbursements	0.0	0.0	0.0
Total Non-Appropriated Disbursements	23,928.8	21,442.6	21,442.6
Balance Forward to Next Year	0.0	0.0	0.0
Non-Appropriated Expenditure			
Expenditure Categories	Actual FY 2018	Estimate FY 2019	Estimate FY 2020
Personal Services	658.5	697.3	697.3
Employee Related Expenses	206.1	216.4	216.4
Prof. And Outside Services	506.6	486.9	486.9
Travel - In State	16.9	20.0	20.0
Travel - Out of State	18.8	24.0	24.0
Food	0.0	0.0	0.0
Aid to Organizations and Individuals	0.0	0.0	0.0
Other Operating Expenses	20,572.6	18,220.5	18,220.5
Equipment	49.9	41.1	41.1
Capital Outlay	0.0	0.0	0.0
Debt Service	1,899.4	1,736.4	1,736.4
Cost Allocation	0.0	0.0	0.0
Transfers	0.0	0.0	0.0
Expenditure Categories Total:	23,928.8	21,442.6	21,442.6
Cap Transfer due to Fund Balance	0.0	0.0	0.0
Prior Commitments or Obligated Expenditures	0.0	0.0	0.0
Non Appropriated 27th Pay Roll	0.0	0.0	0.0
Ion-Appropriated Expenditure Total: 23,928.8 21,442.6 21			21,442.6
Non-Apppropriated FTE: 7.0 7.0			7.0
Fund Description			

OSPB:

Revenues in this fund are a result of the sale of Hoover power and related transmission. These funds are used to pay for the operating expenses of the Power Authority.

## **Sources and Uses of Funds**

Agency:		Power Authority
Fund:	9506	APA - General Fund

Cash Flow Summary	Actual FY 2018	Estimate FY 2019	Estimate FY 2020
Balance Forward from Prior Year	3,687.7	3,953.7	4,005.7
Revenue (From Revenue Schedule)	6,614.1	5,663.5	5,663.5
Total Available	10,301.8	9,617.2	9,669.2
Total Appropriated Disbursements	0.0	0.0	0.0
Total Non-Appropriated Disbursements	6,348.1	5,611.5	5,611.5
Balance Forward to Next Year	3,953.7	4,005.7	4,057.7
Non-Appropriated Expenditure			
Expenditure Categories	Actual FY 2018	Estimate FY 2019	Estimate FY 2020
Personal Services	0.0	0.0	0.0
Employee Related Expenses	0.0	0.0	0.0
Prof. And Outside Services	0.0	0.0	0.0
Travel - In State	0.0	0.0	0.0
Travel - Out of State	0.0	0.0	0.0
Food	0.0	0.0	0.0
Aid to Organizations and Individuals	0.0	0.0	0.0
Other Operating Expenses	6,347.0	5,602.5	5,602.5
Equipment	0.0	0.0	0.0
Capital Outlay	1.1	9.0	9.0
Debt Service	0.0	0.0	0.0
Cost Allocation	0.0	0.0	0.0
Transfers	0.0	0.0	0.0
Expenditure Categories Total:	6,348.1	5,611.5	5,611.5
Cap Transfer due to Fund Balance	0.0	0.0	0.0
Prior Commitments or Obligated Expenditures	0.0	0.0	0.0
Non Appropriated 27th Pay Roll	0.0	0.0	0.0
Non-Appropriated Expenditure Total:	6,348.1	5,611.5	5,611.5
Non-Apppropriated FTE:	0.0	0.0	0.0
Fund Description			

OSPB:

The revenues in this fund are derived from the sale of supplemental energy and capacity to customers. The revenues are used to purchase supplemental energy or capacity that is then sold to customers, and are also used for Commission expenditures.

## **State of Arizona Budget Request**

### State Agency

#### **Power Authority**

A.R.S. Citation: Title 30, Ch. 1

#### Governor DUCEY:

This and the accompanying budget schedules, statements and explanatory information constitute the operating budget request for this agency for Fiscal Year 2020.

To the best of my knowledge all statements and explanations contained in the estimates submitted are true and correct.

Email Address: gary@powerauthority.org Date Prepared: Wednesday, August 15, 2018

Agency Head:	Ed Gerak		Non-Appropriated Funds			FY 2019 Expd. Plan	FY 2020 Fund. Issue	FY 2020 Total Budget
Title:	<b>Executive Director</b>			Total Amount Pla	anned:	27,114.1	0.0	27,114.1
			Interest Income Fund			60.0	0.0	60.0
			Fund Deposits Fund (Power A	uthority)		21,442.6	0.0	21,442.6
Ed Gerak		8/15/2018	APA - General Fund			5,611.5	0.0	5,611.5
	(signature)		<del></del>					
Phone:	(602) 368-4265							
Prepared By:	Gary Kern				Total:	27,114.1	0.0	27,114.1

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